

Press Release

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Royal DSM completes acquisition of Royal CSK

Royal DSM, a global science-based company in Nutrition, Health and Sustainable Living, today announces the completion of the acquisition of a 100% interest in specialty dairy solutions provider Koninklijke CSK Food Enrichment C.V. ("CSK") for a cash consideration of about €150 million. The acquisition of CSK was first announced on November 18.

The highly complementary combination of DSM's dairy business and CSK's business greatly strengthens DSM's ability to serve the needs of dairy industries worldwide, and makes the company well-placed to address the fast-growing and attractive dairy cultures markets.

DSM - Bright Science. Brighter Living.™

Royal DSM is a global, purpose-led, science-based company active in Nutrition, Health and Sustainable Living, DSM's purpose is to create brighter lives for all. DSM addresses with its products and solutions some of the world's biggest challenges while simultaneously creating economic, environmental and societal value for all its stakeholders – customers, employees, shareholders, and society at large. DSM delivers innovative solutions for human nutrition, animal nutrition, personal care and aroma, medical devices, green products and applications, and new mobility and connectivity. DSM and its associated companies deliver annual net sales of about €10 billion with approximately 23,000 employees. The company was founded in 1902 and is listed on Euronext Amsterdam. More information can be found at www.dsm.com.

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Forward-looking statements

This press release may contain forward-looking statements with respect to DSM's future (financial) performance and position. Such statements are based on current expectations, estimates and projections of DSM and information currently available to the company. DSM cautions readers that such statements involve certain risks and uncertainties that are difficult to predict and therefore it should be understood that many factors can cause actual performance and position to differ materially from these statements. DSM has no obligation to update the statements contained in this press release, unless required by law. The English language version of the press release is leading. **NUTRITION · HEALTH · SUSTAINABLE LIVING**